

Utilizing Zoom chat, please include your:

Organization

A green icon depicting three stylized human figures (busts) in a row. Above the central figure is a large lightbulb containing a lightning bolt, symbolizing an idea or innovation.



Collaborative Body July Meeting

Friday, July 15, 2022

12pm-1:30pm ET

This meeting will be recorded for note-taking purposes only.

July Meeting Agenda

<u>Time (ET)</u>	<u>Agenda</u>	<u>Presenter/Lead Facilitator</u>
12:00pm	Call to Order and Roll Call	John Lumpkin
12:05pm	Agenda review, approval, and COI declarations	John Lumpkin
12:10pm	Election Announcement	Vivian Singletary
12:20pm	Update on Funder Transition	Laurie Call
12:25pm	Workgroup Updates: IZ Workgroup	Malini DeSilva
12:40pm	Re-envisioning and Sustainability Workgroup	Walter Suarez
1:20pm	Announcements and Next Steps	John Lumpkin
1:30pm	Adjourn	John Lumpkin

Meeting Objectives

1. Welcome new Executive Committee members
2. Review updates on the status of the Collaborative Body funder transition and current workgroups
3. Provide input through SWOT analysis questions for Digital Bridge re-envisioning

Conflict of Interest Declarations?

Items for Discussion Today

- IZ Workgroup Update
- Re-envisioning SWOT breakout groups

Standing Rule III. Conflicts of Interests

Whenever a member (i.e., organization), member representative, officer, or a member's workgroup appointee has a financial or personal interest in any matter coming before the Collaborative Body or workgroup, the affected person shall

- a. fully disclose the nature of the interest and
- b. withdraw from discussion, lobbying, and voting on the matter.

Any transaction or vote involving a potential conflict of interest shall be approved only when a majority of disinterested members determine that it is in the best interest of the organization to do so.

The minutes of meetings at which such votes are taken shall record such disclosure, abstention and rationale for approval.

Digital Bridge 2022 Elections Announcement

Digital Bridge Chair



John Lumpkin, BCBS of NC

Dr. Lumpkin has prior experience leading and chairing the Digital Bridge and extensive background and knowledge of public health. Dr. Lumpkin has led numerous workgroups supporting the advancement of public health. Dr. Lumpkin is the President of the Blue Cross Blue Shield of North Carolina Foundation. Lumpkin most recently served as Senior Vice President, Programs for the Robert Wood Johnson Foundation (RWJF). Before joining RWJF in 2003, Lumpkin served as director of the Illinois Department of Public Health for 12 years. Lumpkin has an impressive career in the health care system – from practicing emergency medicine and teaching medical students, to leading improvements to programs dealing with emergency and bioterrorism preparedness, infectious disease prevention and control, immunization, supporting local health departments, reducing childhood obesity, and more. Lumpkin earned his MD and BMS degrees from Northwestern University Medical School and his MPH from the University of Illinois School of Public Health. He was the first African-American trained in emergency medicine in the country after completing his residency at the University of Chicago. He has served on the faculty of the University of Chicago, Northwestern University, and the University of Illinois at Chicago.

Public Health for the Executive Committee



Janet Hamilton, CSTE

Janet J Hamilton, MPH is the Executive Director of (CSTE) where she manages CSTE's strategic direction, policy development, and fiscal management as well as liaison with CSTE members, strategic partners, and the Board of Directors. A primary focus of her portfolio is to lead organizational efforts to strategically combine applied epidemiology science with policy efforts to advance public health and applied epidemiologic public health practice. Ms. Hamilton is an epidemiologist with over 15 years of public health work experience at the national, state, and local levels. Ms. Hamilton oversees policy development and serves as liaison with CSTE members and strategic partners. In her role, she has served to help lead CSTE's response to EVALI and now COVID-19. Ms. Hamilton has been actively involved in numerous national committees to advance public health surveillance. She was a member of the Executive Board of the Council of State and Territorial Epidemiologists serving from 2011 to 2015 as the Surveillance and Informatics Steering Committee Chair and was CSTE President from 2017-2018. She previously served as Public Health Sector Executive Committee member as well.

Industry Partner for the Executive Committee



Dr. Meg Schaeffer has dedicated her 20+ year career to public health, and now serves as the National Public Health Advisor for SAS Institute State and Local Government practice. At SAS, Dr. Schaeffer is focused on Public Health Modernization efforts in the US and globally. The majority of Dr. Schaeffer's career is focused on public health. For nearly ten years, Dr. Schaeffer managed the Influenza and Respiratory Pathogens Surveillance program for Iowa. She published 16 peer-review articles and taught epidemiology at Drake University. Before joining SAS in 2020, Dr. Schaeffer worked in Medicaid extended to corporate VP roles in Quality and Performance Improvement and health plan implementation in 14 states. Throughout the COVID-19 pandemic, Dr. Schaeffer supported emergency operations in Central Iowa, multiple school boards, transnational transportation companies, hospitals, and businesses.

Meg Schaeffer, SAS

Executive Committee Member At-Large



**Mylynn Tufte, Optum
(ASTHO Rep)**

Mylynn was a former State Health Officer for North Dakota where she led the state department of health during the COVID-19 public health emergency, established health policy, and developed and implemented strategic priorities. As a Practice Lead in Population Health at Optum, Mylynn is committed to advancing interoperability and data modernization and most importantly making sure that we improve health equity. Mylynn uses technology to improve health equity, social determinants of health, and care for vulnerable populations. She has helped organizations develop and implement innovative solutions that improve health care for diverse populations. Mylynn has served on the Collaborative Body on behalf of ASTHO and has previously served as Executive Committee Member At-Large as well.

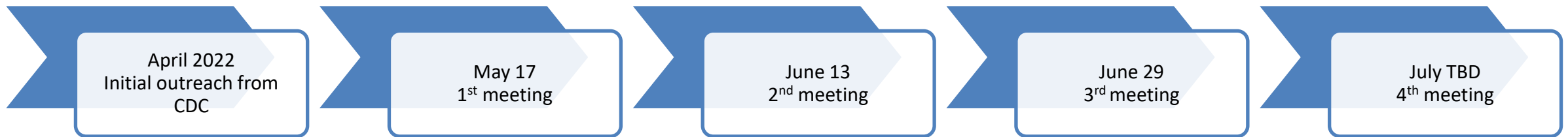
Update on Funder Transition

Laurie Call, IPHI

IZ Workgroup Update

Co-chairs: Malini DeSilva, Health Partners and Danny Wise, Practice Fusion

2022 Timeline of IZ Workgroup and IZ Gateway / Audacious Inquiry



IZ Gateway team recently has been actively gathering feedback from various industry stakeholder groups to determine business requirements for future enhancements, particularly:

- **Multi-Jurisdictional Query:** This enhancement allows providers and/or IIS to initiate a specified query for vaccine information from multiple jurisdictions and receive a consolidated record.
- **Data Submission to CDC:** This enhancement provides IIS and other partners a transport mechanism for submitting vaccine administration data to CDC where data sharing agreements allow.

MJQ Discussion Topics

- Who should initiate MJQ?
 - Provider / EHR queries IZ Gateway directly – *original architecture*
 - IIS queries IZ Gateway in response to a query from a provider / EHR – *current thinking*
 - Trigger mechanism? E.g., presence of additional patient addresses in query from EHR?
- How to determine which of IIS to query?
 - Previous address history? *might not cover vaccinations while traveling*
 - Picklist in EHR?
 - Record locator service?
- How to avoid overloading IZ Gateway and IIS with excess queries?
 - Limit to number of IIS to query at a time?
 - No new records in IIS since last query? *how / where to determine?*
- How much of MJQ can be accomplished by IIS-to-IIS sharing?
 - Is it reasonable to expect the local IIS would ever have a complete record?

Next Steps

- Regrouping internally around the end of July to strategize the next steps

Some examples of possible next steps to propose and discuss can include:

- Assisting with the recruitment of pilot implementers for Multi-Jurisdictional Query
- Outlining operationalization next steps for adoption in the field, including among state/ local Immunization Information Systems (IIS) jurisdictions

Re-Envisioning and Sustainability Workgroup

Chair: Walter Suarez, Kaiser Permanente

Milestones and Timeline

Milestones

- Brainstorming
- Consolidating ideas
- SWOT (Strengths, Weaknesses, Opportunities, and Threats) Analysis
- Survey of Collaborative Body
- Initial proposed re-envisioning recommendations
- Iteration with Executive Committee and Collaborative Body
- Final re-envisioning recommendations

Date	Touch Points
4/20/22	Workgroup Meeting - Kickoff
5/9/22	Executive Committee
6/13/22	Executive Committee
7/22	Executive Committee
7/15/22	Collaborative Body
8/8/22	Executive Committee
9/12/22	Executive Committee
10/10/22	Executive Committee
10/6/22	Collaborative Body
9/14/22	Executive Committee
12/12/22	Executive Committee
2023	Annual meeting

Survey Respondents

- 26 Collaborative Body Members from 20 organizations have responded to the survey.
- Of the 20 organizations:
 - 7 Healthcare
 - 4 Industry Partner
 - 6 Public Health
 - 3 Sponsor
- 19 respondents would be receptive to participating in a SWOT analysis

Key roles of Digital Bridge future focus (ranked)



Leading and coordination of project development, planning, and execution

Project support (Technical Assistance, Training, Other)

Fiscal agent

Roles respondents ranked that should NOT be the focus of Digital Bridge

Other Areas of Focus to Consider

Collaboration

- Convening of stakeholders to identify priorities for healthcare-public health bidirectional interoperability
- Collaboration with SDO(s) to advance specifications
- DB's distinctive competency is collaboration between key stakeholder communities. Emphasis should be given to work that unites the delivery system, public health, and the EHR vendors.

Work with Federal Agencies

- Coordinating center for CDC or other national organizations.
- Ongoing interface with ONC and federal agencies as indicated

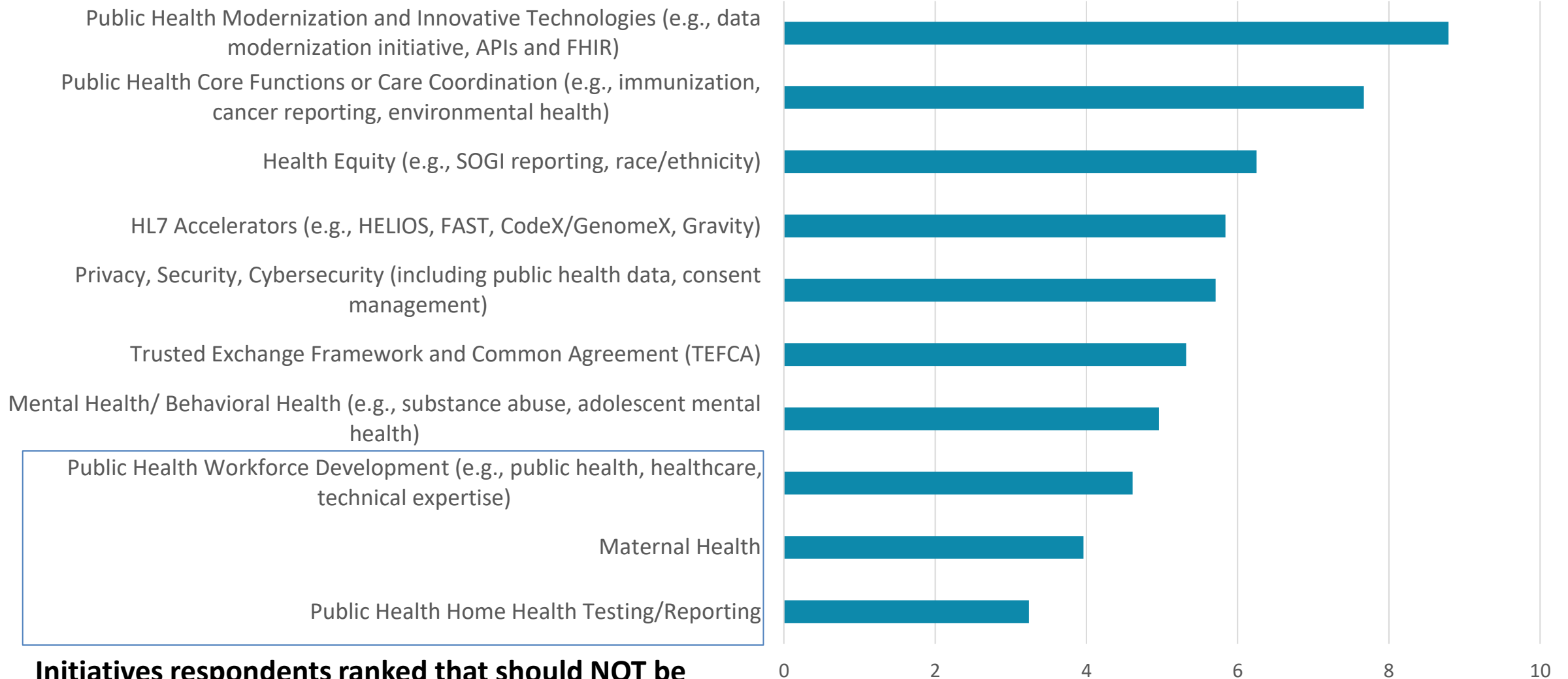
FHIR Accelerators

- Leading support for the existing FHIR accelerators and offering pathways to support proof of concept work / partnerships in running those efforts.
- Convening of stakeholders to identify priorities for healthcare-public health bidirectional interoperability

Project Needs

- DB as an incubator with a requirement of clarity on who leads project once piloted
- Centering on a narrow set of focus activities that fill gaps and have a reasonable chance of obtaining funding to sustain the activities that drive toward the mission.
- DB can be a problem-solving space -- a multi-sector, practical planning table for problem-solving, approaches, and initiatives [that it does not have to lead and carry out itself in all cases].

Initiatives for Future Focus



Initiatives respondents ranked that should NOT be the focus of Digital Bridge

Other Initiatives to Consider

- Priorities for public health data standardization, beyond the clinical
- Clinical decision support
- Patient matching / identity matching. Data Provenance guidance
- Opioid Use Disorder
- Public health testing, including at-home testing (forecasting, true understanding of disease burden/severity, etc.)
- Impact and metrics of success for our cancer workgroup

SWOT Analysis

SWOT Analysis

- We inform the SWOT with data from: surveys, breakout group discussions, interviews, past documentation etc.).
 - The SWOT is then utilized to inform any strategic priorities for Digital Bridge to focus on in the next few years.
- Working on a survey to external interested parties/stakeholders that will help inform the SWOT.
 - We will be sending this survey out to groups who are not currently affiliated with Digital Bridge, but could provide feedback on their perception of the collaborative.
- Questions will be related to Digital Bridge's role, communications and reputation, the DMI landscape, and other areas of contribution.

Milestones and Timeline

Milestones

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Breakout Groups

Breakout Group Instructions

- Jamboard Instructions:
 - Left-hand panel, click sticky note icon (Ctrl + Shift + P)
 - You can change the color of the sticky note by clicking on the color
 - Type in your response and click "enter" on your keyboard or the blue "save" under the sticky note
 - Click "cancel" under the sticky note to exit out of the sticky note screen
 - Click and hold to drag your sticky note across the board to group like ideas
 - To change pages, click the right and left arrows at the top center of the page/screen

What do Digital Bridge members need in order to continue participating in the DB? What value do you gain from your membership?

What barriers prevent Digital Bridge from achieving our full potential (past, present, and potential future barriers)?

Answer in Chat!

One Word Answer: What one action or initiative do you think DB should do or work on?

Next Steps

- Next Collaborative Body Meeting: Thursday, October 6, 2022 from 12pm to 1:30pm ET
- Follow up with data modernization (from February annual meeting) and Concept Paper summaries for Collaborative Body review
- Outreach to members for support in next steps of the re-envisioning process